#### 2014/15 KLOEs to be Achieved in 2013/14

### Development, Environment & Cultural Services

| <b>Culture</b> | Ω. | Dogu | lations |
|----------------|----|------|---------|
| Culture        | α  | negu | ialions |

| AC/CS/4            | Low Level Summary Enforcement Powers                      | 100,000   |
|--------------------|---|-----------|
|                    |   | 100,000   |
| Adults & Comm      | nunities  |           |
| _                  | ds Access and Support                                     |           |
| <b>3</b>           | Review Service User / Carer Support                       | 226,000   |
|                    | Reconfigure Assessment and Care Management                | 19,000    |
|                    | Mental Health Contract (SWYPFT)                           | 40,000    |
|                    | Information Systems Hardware Cost Reductions              | 30,000    |
|                    | Review Advocacy / Prevention                              | 23,000    |
|                    | Assessment and Care management Premises                   | 35,000    |
|                    | Use of Funding to Maintain Existing Services              | 400,000   |
|                    | S S   | 773,000   |
| Vulnerable Ad      | ults  | ,         |
|                    | Intermediate Care Beds                                    | 172,000   |
|                    | Older People Care Package Reductions                      | 300,000   |
|                    | Local Welfare Assistance Scheme                           | 150,000   |
|                    | Intermediate Care Beds                                    | 38,000    |
|                    | Assessment and Care management                            | 81,000    |
|                    | Commissioning Restructure                                 | 80,000    |
|                    |   | 821,000   |
| Disability and     | Provider Services   |           |
|                    | LD Day Opportunities                                      | 100,000   |
|                    |   | 100,000   |
|                    |   | 1,694,000 |
| Corporate Serv     | ices  |           |
| Financial Serv     |   |           |
|                    | Financial Services restructure                            | 337,000   |
| 1 01 /1 00/11,11   | Thandar corvious rocardotars                              | 337,000   |
| Benefits & Tax     | ation   | 001,000   |
| F&P/BT/1 & 2       | Review of Benefits & Taxation Service                     | 77,246    |
|                    |   | 77,246    |
| <b>Human Resou</b> | rces  |           |
| CE/HR/2            | Review of Directorate support                             | 68,000    |
| CE/HR/3            | Review of Health, Safety & Emergency Resilience including | 20,000    |
|                    | Wellbeing & Occupation Health                             |           |
| CE/HR/4            | Review of Performance & Development Division including    | 29,000    |
|                    | Reward/Org Management                                     |           |
| CE/HR/5            | Review of Strategic Recruitment & Safeguarding including  | 43,000    |
|                    | Work style  |           |
| CE/HR/6            | Review of HR Structure                                    | 43,000    |
|                    |   | 203,000   |
|                    |   | 017.040   |
|                    |   | 617,246   |
|                    |   |           |
|                    | Total 2014/15 KLOEs to be Achieved in 2013/14             | 2,411,246 |

#### Grant Slippage / Earmarkings

| Development, Environment & Cultural Services  |           |
|---|-----------|
| Culture & Regulations   |           |
| The cost of the Tour de France  | 200,000   |
| The final stages of Experience Barnsley   | 50,000    |
| Environment   |           |
| The medium term costs of waste contract inflation that will be incurred before the  |           |
| commencement of the PFI   | 800,000   |
| Development   |           |
| The final stages of the LDF – Examinations in Public  | 130,000   |
|   |           |
|   | 1,180,000 |
| Adults & Communities  |           |
| LD Action Plan - Slippage in creating increased Shared Lives capacity   | 90,000    |
|   |           |
| Adult Mental Health Professional Training - Backfill required to allow staff to do training due to significant increase in referals | 75,000    |
|   |           |
| Intermediate Care (CCG) - provision for equipment when go out   | 110,000   |
| to tender for bed based provision - slipped 12 months due to intermediate care review   |           |
| intermediate care review  |           |
| Homelessness - Provision to maintain 3 fixed term posts into new  | 100,000   |
| financial year - surplus from Social Lettings Agency Scheme and other   | ,         |
| underspend  |           |
|   |           |
| Communities and Area Governance - Area Council / Ward Alliance  | 260,000   |
| Budgets   |           |
| Supporting People - Underspend to be used to provide one year   | 90,000    |
| mitigation for 2014/15 kloe of £830k due to risks around implementation   | 30,000    |
| where impact on other in house services   |           |
|   |           |
| LD - SHA Bundle Money via Health - Delays in activity due to other  | 25,000    |
| actions addressing pressures  |           |
| Health QIF funding - Any balance requested for carry forward to possibly  | 100,000   |
| maintain Health QIF in following year. Possible pay back to Health if   | 100,000   |
| don't earmark   |           |
|   |           |
| Joint Working With Health - Provision for projects where due to delay in  | 744,000   |
| setting up requirements significant amount of spend is now profiled in 2014/15  |           |
|   | 4 504 000 |
| CYPF  | 1,594,000 |
| Directorate Management  |           |
| Academy conversion  | -255,000  |
| Lifelong Learning Achievement & Enterprise  | ,         |
| Troubled families earmarking  | 887,000   |
| Strategic Services, Partnership & Commissioning   |           |
| Mi-card   | 113,513   |
|   | 745,513   |
|   |           |
| Corporate Services  |           |
| Financial Services  | 400.000   |
| Welfare Reform  | 100,000   |
| Technical residual ERDF  Human Resources  | 60,000    |
| Corporate Training  | 46,000    |
| r <b>3</b>  | -         |
|   | 206,000   |
| 2013/14 Grant Slippage / Earmarkings  | 3,725,513 |
|   | 5,125,510 |

| Schools  |   | (Col 1)<br>ONGOING<br>BASE BUDGET<br>ISSUES | (Col 2)<br>NON ACHIEVEMENT<br>OF EFFICIENCY<br>ISSUES | (Col 3)<br>TOTAL - ALL<br>BUDGETARY<br>ISSUES | (Col 4)<br>ONGOING<br>BASE BUDGET<br>ISSUES        | (Col 5)<br>NON ACHIEVEMENT<br>OF EFFICIENCY<br>ISSUES | (Col 6)<br>TOTAL - ALL<br>BUDGETARY<br>ISSUES      |
|--|---|---|---|---|--|---|--|
| Directorate Management   Viscati port of Executive Director.   | SERVICE / BUDGET HEAD   | JUNE  | JUNE  | JUNE  | DECEMBER   | DECEMBER  | DECEMBER   |
| Variation post of Executive Director.   5-9,090   5-9,   | DEVELOPMENT, ENVIRONMENT & CULTURAL SERVICES  |   |   |   |  |   |  |
| South Virolishine Sociol Growth Erhancoment Project   4-80,000     |   | -50,000                                     |   | -50,000                                       | -50,000  |   | -50,000  |
| Waste management - operational waste   200,000   120,0   | South Yorkshire Sector Growth Enhancement Project Contribution to Leeds City Green Deal Building Control income Vacancies across the service Planning Fee Income  | 50,000<br>100,000<br>-310,000               |   | 50,000<br>100,000<br>-310,000                 | 40,000<br>100,000<br>-440,000<br>-130,000          |   | 40,000<br>100,000<br>-440,000<br>-130,000          |
| Enforcement - savings prior to 2014/15 KLOE  | Waste management - operational waste Street lighting energy Definitive Map Modification Orders Rechargeable Works (Section 74 income)   |   |   |   | -120,000<br>-70,000<br>-150,000                    |   | -120,000<br>-70,000<br>-150,000                    |
| Sub-Total - Development, Environment & Cultural Services   -810,000   130,000   -680,000   -560,000   120,000   -440,000   | Enforcement - savings prior to 2014/15 KLOE Vacancies across the service Market stall income Museums running costs Car parking income (decriminalised parking and staff permits income) Experience Barnsley   | -290,000<br>50,000<br>50,000<br>170,000     | 80,000  | -290,000<br>50,000<br>50,000<br>250,000       | -290,000<br>20,000<br>50,000<br>180,000<br>200,000 | 70,000  | -290,000<br>20,000<br>50,000<br>250,000<br>200,000 |
| CHILDREN, YOUNG PEOPLE & FAMILIES  Directorate Management EIG funding previously uncommitted -30,000 -30,000 -24,000 -24,000  Schools  AED Lifelong Learning, Achievement & Enterprise Music Service - vacancy savings plus reduced hours Early Years & Childhood services - reduced operating costs Integrated Youth Support Services - staff turmover savings / reduced costs Others - savings achieved in advance offset by pressures in CLIS -36,000 -189,000 -189,000  AED Strategic Partnership & Commissioning Service Strategic Projects & IT - savings on schools software licenses Business Support / Admin - increased agency staff costs Joint Commissioning - savings from contract termination Other minor variances -14,000 -14,000 -13,000 -13,000 -13,000  AED Safeguarding, Health, & Social Care Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding Children in care - out of authority placement costs; adoption / foster care              |   |   | 50,000  | 50,000  |  | 50,000  | 50,000   |
| ElG funding previously uncommitted  Schools  AED Lifelong Learning, Achievement & Enterprise Music Service - vacancy savings plus reduced hours Early Years & Childhood services - reduced operating costs Integrated Youth Support Services - staff turnover savings / reduced costs Others - savings achieved in advance offset by pressures in CLIS  AED Strategic Partnership & Commissioning Service Strategic Projects & IT - savings on schools software licenses Business Support / Admin - increased agency staff costs Joint Commissioning - savings from contract termination Other minor variances  AED Stafeguarding, Health, & Social Care Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding Children in care - legal costs for care proceedings Disabled Children & short break services - savings from spend slippage  | Sub-Total - Development, Environment & Cultural Services  | -810,000                                    | 130,000   | -680,000                                      | -560,000   | 120,000   | -440,000   |
| EIG funding previously uncommitted  Schools  AED Lifelong Learning. Achievement & Enterprise Music Service - vacancy savings plus reduced hours Early Years & Childhood services - reduced operating costs Integrated Youth Support Services - staff turnover savings / reduced costs Others - savings achieved in advance offset by pressures in CLIS  Strategic Projects & IT - savings on schools software licenses Joint Commissioning - savings from contract termination Other minor variances  AED Safeguarding, Health, & Social Care Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding Children in care - legal costs for care proceedings Disabled Children & short break services - savings from spend slippage  -64,000  -24,000 -24,000 -24,000 -25,000 -55,000 -55,000 -55,000 -55,000 -55,000 -55,000 -55,000 -52,000 -105,000  | CHILDREN, YOUNG PEOPLE & FAMILIES   |   |   |   |  |   |  |
| Music Service - vacancy savings plus reduced hours Early Years & Childhood services - reduced operating costs Integrated Youth Support Services - staff turnover savings / reduced costs Others - savings achieved in advance offset by pressures in CLIS  AED Strategic Partnership & Commissioning Service Strategic Projects & IT - savings on schools software licenses Joint Commissioning - 116,000  AED Strategic Partnership & Commissioning Service Strategic Projects & IT - savings on schools software licenses Joint Commissioning - 116,000  AED Strategic Projects & IT - savings from contract termination Other minor variances  AED Safeguarding, Health, & Social Care Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding Children in care - legal costs for care proceedings Disabled Children & Short break services - savings from spend slippage   | EIG funding previously uncommitted  | -30,000                                     |   | -30,000                                       | -24,000  |   | -24,000  |
| Strategic Projects & IT - savings on schools software licenses -171,000 -166,000 -16 | Music Service - vacancy savings plus reduced hours Early Years & Childhood services - reduced operating costs Integrated Youth Support Services - staff turnover savings / reduced costs  | -52,000<br>-97,000                          | 130,000   | -52,000<br>-97,000                            | -105,000<br>-189,000                               | 130,000   | -105,000<br>-189,000                               |
| Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding  Children in care - legal costs for care proceedings  Disabled Children & short break services - savings from spend slippage  106,000  3,061,000  3,061,000  106,000  -64,000  -64,000   | Strategic Projects & IT - savings on schools software licenses<br>Business Support / Admin - increased agency staff costs<br>Joint Commissioning - savings from contract termination  |   |   |   | 116,000<br>-107,000                                |   | -107,000   |
| Welfare Service - increased traded income from schools Other variances across the service area -269,000 -94,000 -23,000 -23,000  | Children in care - out of authority placement costs; adoption / foster care allowances, residence orders, offset by grant funding Children in care - legal costs for care proceedings Disabled Children & short break services - savings from spend slippage Stronger Families Team - spend slippage Welfare Service - increased traded income from schools | 106,000                                     |   | 106,000                                       | -64,000<br>-52,000<br>-94,000                      |   | -64,000<br>-52,000<br>-94,000                      |
| Sub-Total - Children, Young People & Families 2,093,000 130,000 2,223,000 2,195,000 130,000 2,325,000  |   |   | 130.000   |   |  | 130.000   |  |

|  | (Col 1)<br>ONGOING<br>BASE BUDGET<br>ISSUES  | (Col 2)<br>NON ACHIEVEMENT<br>OF EFFICIENCY<br>ISSUES | (Col 3)<br>TOTAL - ALL<br>BUDGETARY<br>ISSUES   | (Col 4)<br>ONGOING<br>BASE BUDGET<br>ISSUES   | (Col 5)<br>NON ACHIEVEMENT<br>OF EFFICIENCY<br>ISSUES | (Col 6)<br>TOTAL - ALL<br>BUDGETARY<br>ISSUES   |
|--|--|---|---|---|---|---|
| SERVICE / BUDGET HEAD ADULTS & COMMUNITIES   | JUNE   | JUNE  | JUNE  | DECEMBER  | DECEMBER  | DECEMBER  |
| Neighbourhoods Access and Support Provision for future year demographic pressures KLOE in Advance - Review Service User / Carer Support KLOE in Advance - Reconfigure Assessment and Care Management KLOE in Advance - Mental Health Contract (SWYPFT) KLOE in Advance - Information Systems Hardware Cost Reductions KLOE in Advance - Review Advocacy / Prevention KLOE in Advance - Assessment and Care management Premises KLOE in Advance - Use of Funding to Maintain Existing Services KLOE in Advance - Intermediate Care Beds KLOE in Advance - Older People Care Package Reductions Communities and Area Governance - Part Year Vacancies - Restructure Business Support - Part Year Vacancies QIF plus - Residential Homes Meeting Health Quality Standards | -1,000,000<br>-226,000<br>-19,000<br>-40,000<br>-30,000<br>-23,000<br>-400,000<br>-172,000<br>-300,000<br>-350,000<br>-120,000<br>-100,000 |   | -1,000,000 -226,000 -19,000 -40,000 -30,000 -35,000 -400,000 -172,000 -300,000 -350,000 -120,000 -100,000 | -1,000,000<br>-226,000<br>-19,000<br>-40,000<br>-30,000<br>-23,000<br>-400,000<br>-172,000<br>-300,000<br>-150,000<br>-70,000 |   | -1,000,000<br>-226,000<br>-19,000<br>-40,000<br>-30,000<br>-23,000<br>-400,000<br>-172,000<br>-300,000<br>-150,000<br>-70,000 |
| Other Various  Vulnerable Adults  KLOE in Advance - Intermediate Care Beds  KLOE in Advance - Assessment and Care management  KLOE in Advance - Commissioning Restructure  Substance Misuse - Prescribing / Residential Rehabilitation  Homelessness - Social Lettings Agency Income  Emergency Duty Team - Provision for Back Dated Shift Pay  Mental Capacity Act - Provision for Barrister Costs - Safeguarding Case  Other Various   | -88,000<br>-60,000<br>-130,000<br>-80,000<br>-115,000<br>-35,000   |   | -88,000<br>-60,000<br>-130,000<br>-80,000<br>-115,000<br>-35,000  | -58,000<br>-38,000<br>-81,000<br>-80,000<br>-155,000<br>40,000<br>50,000<br>44,000  |   | -58,000<br>-38,000<br>-81,000<br>-80,000<br>-155,000<br>40,000<br>44,000  |
| Disability and Provider Services Learning Disability - Care Packages KLOE in Advance - LD Day Opportunities Workforce Development - Increased Income Supported Living - Back Paid Shift Allowance Costs Other Various  Sub-Total - Adults & Communities  | 400,000<br>-100,000<br>-20,000<br>-2,979,000   | 0   | 400,000<br>-100,000<br>-20,000  | 500,000<br>-100,000<br>-128,000<br>140,000<br>-57,000   | 0   | 500,000<br>-100,000<br>-128,000<br>140,000<br>-57,000   |
| PUBLIC HEALTH  |  |   |   |   |   |   |
| n/a Sub-Total - Public Health  | 0  | 0   | 0   | 0   | 0   | 0   |

| DETAILED SERV   | ICE VARIAN                                  | ICES @ 31S1 D   | ECEMBER  | <u> 2013</u>                                     |   |  |
|---|---|---|--|--|---|--|
|   | (Col 1)<br>ONGOING<br>BASE BUDGET<br>ISSUES | (Col 2)<br>NON ACHIEVEMENT<br>OF EFFICIENCY<br>ISSUES | (Col 3)<br>TOTAL - ALL<br>BUDGETARY<br>ISSUES  | (Col 4)<br>ONGOING<br>BASE BUDGET<br>ISSUES      | (Col 5)<br>NON ACHIEVEMENT<br>OF EFFICIENCY<br>ISSUES | (Col 6)<br>TOTAL - ALL<br>BUDGETARY<br>ISSUES              |
| SERVICE / BUDGET HEAD   | JUNE  | JUNE  | JUNE   | DECEMBER   | DECEMBER  | DECEMBER   |
| CORPORATE SERVICES  |   |   |  |  |   |  |
| FINANCE, PROPERTY & INFORMATION SERVICES  |   |   |  |  |   |  |
| <u>Directorate Management</u><br>Various minor variances  | -6,508                                      |   | -6,508   | -6,855   |   | -6,855   |
| Internal Audit & Risk Management Staff Turnover/Vacancy Management Increased Income   | -44,432                                     |   | -44,432  | -47,000<br>-11,430                               |   | -47,000<br>-11,430   |
| Benefits & Taxation Reduced Benefits Admin Grant Staff Turnover/Vacancy Management Welfare Reform Grant Increased All Pay Costs   | 221,109<br>-176,432<br>-156,908<br>81,938   |   | 221,109<br>-176,432<br>-156,908<br>81,938      | 221,110<br>-287,630<br>-156,910<br>96,000        | ı   | 221,110<br>-287,630<br>-156,910<br>96,000                  |
| <u>Financial and Business Support Services</u><br>Financial & Business Support Services - Vacancies   | -432,514                                    |   | -432,514                                       | -451,480   | ı   | -451,480   |
| Information Based Services Staff Turnover/Vacancy Management IT Infrastructure Investment   | -124,879                                    |   | -124,879                                       | -199,755<br>199,755                              |   | -199,755<br>199,755  |
| Property & Procurement Printing - Reduced Income Reduced Income - Business Centres & Industrial Estates Admin Buildings Running Costs - NNDR/Gas Increased Building Security Costs - Closed Buildings Westgate Fit Out Costs - Release of Retention F&P/PP/14 - Reduction in Asset Management Service Provided by NPS | 93,700<br>85,000<br>71,022<br>24,500        | 37,500  | 93,700<br>85,000<br>71,022<br>24,500<br>37,500 | 127,500<br>85,000<br>100,000<br>23,500<br>24,500 | 37,500  | 127,500<br>85,000<br>100,000<br>23,500<br>24,500<br>37,500 |
| Sub-Total - Finance, Property & IS  | -364,404                                    | 37,500  | -326,904                                       | -283,695   | 37,500  | -246,195   |
| LEGAL & GOVERNANCE  Elections & Land Charges  |   |   |  |  |   |  |
| Increased Land Charges Income Reduced Search Fee Costs Savings arising from No Local Elections in 2013 European Elections Settlement  | -22,280<br>-12,530                          |   | -22,280<br>-12,530                             | -29,000<br>-10,000<br>-12,530<br>-33,870         |   | -29,000<br>-10,000<br>-12,530<br>-33,870                   |
| <u>Legal Services</u><br>Staff Turnover/Vacancy Management  | -8,976                                      |   | -8,976   | -2,320   |   | -2,320   |
| Council Governance & Member Support Reduced Fees & Charges Income Printing Costs Staff Turnover/Vacancy Management Members Superannuation Costs   | 27,000<br>11,500<br>13,111                  |   | 27,000<br>11,500<br>13,111                     | 27,000<br>11,500<br>-24,890<br>13,110            |   | 27,000<br>11,500<br>-24,890<br>13,110                      |
| Directorate Management Various minor variances  | 7,435                                       |   | 7,435  | 7,000  |   | 7,000  |
| Sub-Total - Legal & Governance  | 15,260                                      | 0   |  | -54,000  | 0   |  |
| HR, COMMUNICATIONS, PERFORMANCE & PARTNERSHIPS  |   | -   | ,  |  |   |  |
| Human Resources Staff Turnover/Vacancy Management Slippage in 2012/13 Earmarking - Healthy Workplace Program  | -335,465<br>-41,197                         |   | -335,465<br>-41,197                            | -337,210<br>-44,000                              |   | -337,210<br>-44,000  |
| Performance & Partnerships Staff Turnover/Vacancy Management Slippage in 2012/13 Earmarking - Equality Forums and Community Equality Grant  | -78,709<br>-37,000                          |   | -78,709<br>-37,000                             | -105,570<br>-37,000                              |   | -105,570<br>-37,000  |
| <u>Communications</u> Staff Turnover/Vacancy Management Graphics Income Reduction Due to Staff Vacancies  | -48,073<br>27,699                           |   | -48,073<br>27,699                              | -46,020<br>27,700                                |   | -46,020<br>27,700  |
| Sub-Total - HR, Communications, Performance & Partnerships  | -512,745                                    | 0   | -512,745                                       | -542,100   | 0   | -542,100   |
| Sub-Total - Corporate Services  | -861,889                                    | 37,500  | -824,389                                       | -879,795   | 37,500  | -842,295   |

|  | (Col 1)<br>ONGOING<br>BASE BUDGET<br>ISSUES | (Col 2)<br>NON ACHIEVEMENT<br>OF EFFICIENCY<br>ISSUES | (Col 3)<br>TOTAL - ALL<br>BUDGETARY<br>ISSUES | (Col 4)<br>ONGOING<br>BASE BUDGET<br>ISSUES | (Col 5)<br>NON ACHIEVEMENT<br>OF EFFICIENCY<br>ISSUES | (Col 6)<br>TOTAL - ALL<br>BUDGETARY<br>ISSUES |
|--|---|---|---|---|---|---|
| SERVICE / BUDGET HEAD  | JUNE  | JUNE  | JUNE  | DECEMBER                                    | DECEMBER  | DECEMBER                                      |
| OVERALL SERVICE TOTALS   | -2,557,889                                  | 297,500   | -2,260,389                                    | -1,932,795                                  | 287,500   | -1,645,295                                    |
| CORPORATE BUDGETS (NON SERVICE)  Capital Financing Costs Strategy of using internal cash resources rather than borrowing  Corporate Items Equal pay claims not materialising Pension shortfall Other | -3,700,000<br>-500,000                      | l   | -3,700,000<br>-500,000                        | -4,500,000<br>-3,200,000                    | l   | -4,500,000<br>-3,200,000                      |
| GRAND TOTAL  | -6,757,889                                  | 297,500   | -6,460,389                                    | -9,632,795                                  | 287,500   | -9,345,295                                    |

Key:No Cause for Concern <£0
Minor Cause for Concern >£0 <
Minor Cause for Concern >£0 <£50K
Major Cause for Concern >£50K

# **KEY LINES OF ENQUIRY - VARIANCES AGAINST APPROVED BUDGET**

| DEVELOPMENT, ENVIRONMENT & CULTURAL SERVICES  | £                 | £                 | £        |
|---|-------------------|-------------------|----------|
| Cross Cutting   | Target            | Outturn           | Variance |
| Restructures/Further savings in management costs  | 250,000           | 250,000           | 0        |
| Reduction in AD and 1 additional Head of Service (all DEC)  | 175,000           | 175,000           | 0        |
|   | 425,000           | 425,000           | 0        |
| <u>Development</u>  | ,                 | ĺ                 |          |
| Permanent reduction of 1/5 Head of Spatial Strategy post  | 13,000            | 13,000            | 0        |
| Group leader post Planning / Development reflecting the transition to two area  | 50,000            | 50,000            | 0        |
| based planning teams Delete Planning Policy Officer vacancy   | 31,000            | 31,000            | _        |
| Delete Flamming Folicy Officer vacancy  | 94,000            | 94,000            | 0        |
| Environment _   | 34,000            | 34,000            |          |
| Vacant post - Transport Strategy Group Leader   | 53,000            | 53,000            | 0        |
| Remodelling of commercial and technical groups  | 80,000            | 80,000            | 0        |
| Waste business case   | 120,000           | 120,000           | 0        |
| Waste business case II.   | 250,000           | 250,000           | 0        |
| Increasing recycling from litter collection   | 25,000            | 25,000            | 0        |
| Cease maintenance work at the allotments. The Council will cease the function completely.   | 100,000           | 100,000           | 0        |
| Grass cutting Berneslai Homes increase HRA recharge by 10%  | 70,000            | 70,000            | 0        |
| Planned / cyclical maintenance (reduction spread over 4 years)  | 108,000           | 108,000           | 0        |
| Streetworks permit system (charge utility companies)  | 35,000            | 35,000            | 0        |
| Bus lane enforcement  | 15,000            | 15,000            | 0        |
| Increased Highways Act enforcement (hedge cutting etc.)   | 5,000             | 5,000             | 0        |
| Increased charges to developers (S278)  | 5,000             | 5,000             | 0        |
| Reduction of Fleet lease budget   | 50,000            | 50,000            | 0        |
| Fleet Services - trading surplus. NB this should be for 2 years in the first instance and a review of the demands for the service should be undertaken at that point  | 100,000           | 100,000           | 0        |
| Increase income target - professional and technical budget. NB this should be for 2 years in the first instance and a review of the demands for the service should be undertaken at that point.                                 | 100,000           | 100,000           | 0        |
| Engineering Services - trading surplus. NB this should be for 2 years in the first instance and a review of the demands for the service should be undertaken at that point.   | 259,000           | 259,000           | 0        |
| Increase in fleet charges to Berneslai Homes by 10%   | 80,000            | 80,000            | 0        |
|   | 1,455,000         | 1,455,000         | 0        |
| Culture and Regulatory Services   |                   |                   |          |
| 2012/13 Museums and Heritage  | 50,000            | 0                 | 50,000   |
| Merger of Bereavement Services, Sports and Parks  | 104,000           | 104,000           | 0        |
| Town centre services review   | 46,000            | 46,000            | 0        |
| Sports Post / Further reduction in programme management Reduction in BPL Management Fee   | 40,000<br>100,000 | 40,000<br>100,000 | 0<br>0   |
| Delete Area Parks Officer vacancy   | 38,000            | 38,000            | 0        |
| Car parking income - increase charges by 10%  | 100,000           | 30,000            | 70,000   |
| Dog Wardens service - reduce to 1 warden  | 28,000            | 28,000            | 0        |
| Planning and Regulatory Services restructure of pollution control, drainage and health and safety and additional resources in private sector housing. Transfer of low level enforcement to proposed corporate enforcement team. | 247,000           | 247,000           | 0        |
| Regulatory Services transfer of telephony to Barnsley Connects & deletion of 0.5 technical clerk post   | 10,000            | 10,000            | 0        |
| Regulatory Services Field Officer post (Environmental Control)  | 30,000            | 30,000            | 0        |
| Low level Enforcement powers  | 50,000            | 50,000            | 0        |
| _   | 843,000           | 723,000           | 120,000  |
|   |                   |                   |          |

| DEC DIRECTORAT     | E SUMMARY   |                            |
|--------------------|-------------|----------------------------|
|                    |             |                            |
| KLOE's on target   |             | 2,667,000 2,667,000        |
| KLOE's not on targ | <u>et</u>   | 150,000 30,000 120,00      |
|                    |             |                            |
| TOTAL DEVELOPM     | IENT KLOE's | 2.817.000 2.697.000 120.00 |

| CHILDREN, YOUNG PEOPLE & FAMILIES   | £<br>Target                   | £<br>Outturn                  | £<br>Variance |
|---|-------------------------------|-------------------------------|---------------|
| Lifelong Learning, Achievement & Enterprise   | rarget                        | Outturn                       | variance      |
| LLAE/A1 - School Improvement LLAE/A2 - City Learning Centres LLAE/B1 - Early Childhood Services - | 100,000<br>151,000<br>570,000 | 100,000<br>151,000<br>570,000 | 0<br>0<br>0   |
| LLAE/C1 & C2 - Integrated Youth Support Services LLAE/E1 - Learning Environments                  | 1,687,000<br>24,250           | 1,687,000<br>24,250           | 0             |
| SSPC/A5 - Supported Employment  | 130,000                       | 24,230                        | 130,000       |
| SSPC/A6/CCC1 - Community Learning Centres   | 450,000                       | 450,000                       | 0             |
| ·   | 3,112,250                     | 2,982,250                     | 130,000       |
| Safeguarding, Health & Social Care  | <u> </u>                      | _,,                           | 100,000       |
| SHSC/A2 - Education Welfare   | 47,000                        | 47,000                        | 0             |
| SHSC/D1 - Stronger Families & Social Care Redesign SHSC/D2 - Locality Working                     | 350,000<br>200,000            | 350,000<br>200,000            | 0<br>0        |
|   | 597,000                       | 597,000                       | 0             |
| Strategic Services, Partnership & Commissioning   |                               |                               | _             |
| SSPC/A1 - Governance  | 20,000                        | 20,000                        | 0             |
| SSPC/A12 - Business Support Services  | 290,000                       | 290,000                       | 0             |
| SSPC/D3 - Senior Management   | 65,000                        | 65,000                        | 0             |
|   | 375,000                       | 375,000                       | 0             |
|   |                               |                               |               |
| CYPF DIRECTORATE SUMMARY  |                               |                               |               |
| KLOE's on target  | 3,954,250                     | 3,954,250                     | 0             |
| KLOE's not on target  | 130,000                       | , 0                           | 130,000       |
| TOTAL CYP&F KLOE's  | 4,084,250                     | 3,954,250                     | 130,000       |

## **APPENDIX 4**

|  |             | AFFLI        | NDIA 4        |
|--|-------------|--------------|---------------|
| ADULTS AND COMMUNITIES                                   | £<br>Target | £<br>Outturn | £<br>Variance |
| Neighbourhoods Access and Support                        | raigot      | Oditain      | variation     |
| AC/JC/3 3rd Sector Contracts                             | 120,000     | 120,000      | 0             |
| AC/JC/5 Supporting People                                | 941,000     | 941,000      | 0             |
| AC/JC/8 Transport Provision                              | 150,000     | 150,000      | 0             |
| AC/JC/11 Review Advocacy / Prevention / Involvement      | 190,000     | 190,000      | 0             |
| AC/P/1 Planning and Development                          | 12,000      | 12,000       | 0             |
| AC/A2S/7 Non Renewal - Disable Go                        | 9,440       | 9,440        | 0             |
| AC/A2S/14 Review of Library and Connects                 | 646,000     | 646,000      | 0             |
| AC/A2S/15 Business Support                               | 155,700     | 155,700      | 0             |
| AC/A2S/16 Equalities Support                             | 21,000      | 21,000       | 0             |
| AC/A2S/17 Publications                                   | 10,000      | 10,000       | 0             |
| AC/A2S/18 ICT Supplies and Services                      | 6,000       | 6,000        | 0             |
| AC/CS/5 Service Restructure                              | 64,800      | 64,800       | 0             |
|  | 2,325,940   | 2,325,940    | 0             |
| Vulnerable Adults  |             |              |               |
| AC/JC/1 Commissioning Team Restructure                   | 30,000      | 30,000       | 0             |
| AC/JC/9 Intermediate Care Beds                           | 50,000      | 50,000       | 0             |
| AC/JC/12 Extra Care Housing Pilot                        | 90,000      | 90,000       | 0             |
| AC/JC/13 Substance Misuse                                | 200,000     | 200,000      | 0             |
| AC/JC/14 Further Commissioning Team                      | 200,000     | 200,000      | 0             |
| AC/JC/16 Mental Health Contract (SWYPFT)                 | 140,000     | 140,000      | 0             |
| AC/VA/4 Long Term Care Packages                          | 500,000     | 500,000      | 0             |
| AC/VA/3 Assessment and Care Management                   | 214,800     | 214,800      | 0             |
| AC/VA/5 Remove Income Cap                                | 100,000     | 100,000      | 0             |
| AC/VA/6 Workforce Development                            | 76,360      | 76,360       | 0             |
| AC/VA/8 Reconfigure Assessment and Care Management       | 103,000     | 103,000      | 0             |
| AC/VA/10 DOH Funding for Social Care                     | 1,000,000   | 1,000,000    | 0             |
| AC/VA/11 DOH Re-ablement Funding Via Health              | 500,000     | 500,000      | 0             |
|  | 3,204,160   | 3,204,160    | 0             |
| Disability and Provider Services                         |             |              |               |
| AC/D/1 HART (Re-ablement) Reconfigure                    | 580,000     | 580,000      | 0             |
| AC/D/2 Assessment and Care Management                    | 50,000      | 50,000       | 0             |
| AC/D/3 Increase Transport Charges                        | 20,000      | 20,000       | 0             |
| AC/D/4 Increase Meal Charges                             | 10,000      | 10,000       | 0             |
| AC/D/5 Increase Telecare Charges                         | 29,000      | 29,000       | 0             |
| AC/D/6 Consider Meal Arrangements at Highgate Day Centre | 20,000      | 20,000       | 0             |
|  | 709,000     | 709,000      | 0             |
| Cross Cutting  |             |              |               |
| CC/TR/2 Car Use Policy                                   | 18,754      | 18,754       | 0             |
| CC/SS/7 Review of Mobile Phone Policy                    | 6,953       | 6,953        | 0             |
|  | 25,707      | 25,707       | 0             |
|  |             |              |               |
| ADULTS AND COMMUNITIES DIRECTORATE SUMMARY               |             |              |               |
| KLOE's on target   | 6,264,807   | 6,264,807    | 0             |
| KLOE's not on target                                     | 0           | 0            | 0             |

| ~-        | , U          |            | J                | $\boldsymbol{\mathcal{A}}$                    | 14 F                                    | , ,     | ,,      | ,,,,,              | IVI     | u    |       |        | -         | J      | u         |           | -                                       | v     |            | ייט   |            | -1           |           | ٠,        | " | y,        | IVI | IVI    | _      |      | •     |           |         | 400    |      | 400  | 400 | 100  | -0.0      |      | 144   | 400 |        |     | 400 |        | 000     |      |        | 000     |       | 4040     | 000       |            | 4000  |          | 1414   | 14040 | 4040     | 4040     | . (10) |      |       |
|-----------|--------------|------------|------------------|---|---|---------|---------|--------------------|---------|------|-------|--------|-----------|--------|-----------|-----------|---|-------|------------|-------|------------|--------------|-----------|-----------|---|-----------|-----|--------|--------|------|-------|-----------|---------|--------|------|------|-----|------|-----------|------|-------|-----|--------|-----|-----|--------|---------|------|--------|---------|-------|----------|-----------|------------|-------|----------|--------|-------|----------|----------|--------|------|-------|
|           |              |            |                  |   |   |         |         |                    |         |      |       |        |           |        |           |           |   |       |            |       |            |              |           |           |   |           |     |        |        |      | _     |           |         |        | 200  |      |     |      | <br>200   |      | -00   |     |        |     |     |        |         | -000 |        | 200     | -000  |          |           |            |       | 2000     | -000   |       |          |          | 0.00   |      |       |
| 2000      |              | narana     |                  |   |   | ww      | aran.   |                    |         |      |       |        | nav.      |        |           |           |   |       |            |       |            |              | rara.     | ara.      |   | w.        |     |        | 222    |      |       |           |         | 200    | 222  |      |     |      |           |      | ww    |     | ara a  | 222 |     | ara a  |         |      |        | ara.    | nava. |          |           |            |       | aaa.     | nara.  |       |          |          |        |      |       |
| 1,1,1,1,1 |              | 14.44      |                  |   |   |         | 4000    |                    |         |      | 400   |        | 0.00      |        |           |           |   | 100   |            | 100   |            |              | 1000      | · · · · · |   |           |     |        |        |      | 400   |           |         | 444    | O.   | -00  |     |      | 100       |      | 100   |     | 444    | O.  |     | 444    |         |      |        | de de   |       | 0.00     |           |            | 400   | 0.00     |        |       | 0.00     | 0.00     | . 1011 |      |       |
| 20000     | 0000         | 1000       | 2022             | 2021  | 0.000                                   | -0.00   | 2001    | -0.00              | 2021    | -000 | 202   | 200    | A 14 14 1 | -0.00  | - 1- 1- 1 | A 14 14 1 | 0.00                                    | 200   | 000        | 200   | 000        | 000          | - (4.54)  | 100       |   | 000       | 100 | 200    | 200    | 200  | 200   | 000       |         | 200    | 200  | 200  | 200 | -00  | <br>200   | -000 | -00   | 200 | 200    | 200 | 200 | 200    | 1000    | -000 | 0.00   | 200     | -000  | 200      | * 14 14 1 | 000        | 202   | 2000     | -000   | 1000  | 200      | 200      | 0.00   | 0.00 | 1000  |
| 12112     | ww.          | 1222       |                  |   |   | ww      | aran.   |                    |         |      |       |        | nav.      |        |           |           |   |       |            |       |            |              | rara.     | ara.      |   | w.        |     |        | 222    |      |       |           |         | 200    | 222  |      |     |      | 111       |      |       |     | 200    | 777 | 200 | 200    | 100     | 1777 |        | aran.   | 1000  |          |           | 100        | 200   | ara.     |        |       |          |          |        |      |       |
| VI        | $\sim$       | E'         | · ·              | 'n  | +-                                      | ~       | *^      |                    |         |      | 400   |        | 1444      |        |           |           |   | 100   |            | 100   |            |              |           |           |   |           |     |        | 0.00   |      | 400   |           |         | 400    | 000  | -0.0 |     |      | <br>- 1   |      |       |     | 2      | n   | 27  |        | 'n.     | 7    |        |         | _     | •        | С/        | - 0        | n     | 7        |        |       |          |          |        |      | n     |
| $R_L$     |              | <b>E</b> ; | s c              | ) I I   | lа                                      | II U    | ıcı     | 1000               | 2021    | -000 | 200   | 200    |           |        |           |           |   | 200   |            | 200   |            | -000         | -0.00     |           |   | -000      |     | 200    | 200    | 200  | 200   | -000      | 900     | 200    | 200  | 330  | 330 | -00  | <br>200   |      |       |     | u.     | ۷.  | 914 | Æ٠     |         | 0.00 |        |         | υ     |          | • 15      | но         | U     | 40.00    |        |       |          |          |        |      | ·     |
| -         |              | ****       | ****             | ****  | *****                                   |         |         | to the contract of | 4444    |      | 4040  | 4040   | 0.00      | 141414 | 1000      | 0.00      |   | 4000  |            | 4000  |            |              | 14141     |           |   |           |     | -0-0-0 | -000   | 4040 | -0.00 |           | 0.00    | 4040   | 400  | 400  | 400 | 100  | -0.0      |      |       |     |        |     |     |        |         |      |        |         | 100   |          |           |            |       |          |        |       |          |          |        |      |       |
|           | _            | _,         | nanan.           |   |   | atatata |         | atatata            | nnny    | 2000 | 10101 | nnn.   | 1000      |        |           |           |   |       | ana.       |       |            |              | . 1, 1, 1 | www.      |   | . 1. 1. 1 |     | nnn.   | 1,1,1, |      | 200   |           |         | 1,1,1, | nana |      |     |      | <br>200   |      |       |     |        |     |     |        | 1000    |      |        |         |       |          |           |            | 555   | 100      |        |       |          |          |        |      |       |
| KL        | ()           | <b>–</b> ' | e i              | าก  | T C                                     | m       | ta      | rc                 | 101     | •    |       |        |           |        |           |           |   |       |            |       |            |              | 100       |           |   | 000       |     |        |        |      | 200   |           |         |        | 200  |      |     |      |           |      |       |     |        |     |     |        |         |      |        |         |       |          |           |            |       |          |        |       |          |          |        |      |       |
| / \ L     | · •          | _          | <u>, , </u>      | <u>, , , , , , , , , , , , , , , , , , , </u> |   | ,,,     | ıu      | ,                  | j       |      |       |        | 0.00      |        |           |           |   |       |            |       |            |              | 1000      | · · · · · |   |           |     |        | 000    |      |       |           |         | 444    | O.   |      |     |      | 100       |      |       |     |        |     |     |        |         | ٠    |        |         |       |          |           |            | 4.4.8 |          |        |       |          |          |        |      | _     |
|           |              | -0.00      |                  |   |   |         | 77.77   |                    |         | 7000 | 202   | 200    | A 14 14 1 | -0.00  | - 1- 1- 1 | A 14 14 1 | 0.00                                    | 200   | 000        | 200   | 000        | 000          | - (4.54)  | 100       |   | 000       | 100 | 200    | 200    | 200  | 200   | 000       |         | 200    | 200  | 200  | 200 | -00  | <br>200   |      |       |     |        |     |     |        |         |      |        |         |       | 7.77     |           |            |       |          |        |       | 7.77     | 7.77     |        |      |       |
| 40000     |              | 1000       | 4000             | 4000  | 11111                                   | 143434  | 4000    | 143434             | 4000    |      | 4040  | 444    | 0.00      | 141414 | 1444      | 0.00      | 4000                                    | 400   | 100        | 400   | 100        |              | 100       |           |   |           |     | 4000   | 4000   | 4000 | 4000  |           |         | 400    | 400  | 400  | 400 | 1000 | 400       |      | 14141 | 400 | 444    | 400 | 400 | 444    | 0.00    |      | 100    | -0.00   |       | 4040     | 0.00      | 100        | 4040  | 4040     | 141414 | 14444 | 4040     | 4040     | 4000   |      |       |
| 101010101 | . 1, 1, 1, 1 | 15050      | nin nin          |   | 10.505                                  | ininin. | 5,5,5,5 | ininin.            | nin nin |      | 5.55  | nanan. | 10.00     | 15.515 | 11,111    |           |   | 1,1,1 | . 1. 1. 1. | 1,1,1 | . 1. 1. 1. | . 10.10.1    | 11.10     | 1,1,1,1   |   | . 10.10.1 |     | nanan. | 555    |      | 10101 | . 10.10.1 | 1,1,1,1 | 101010 | nn.  | 5,57 |     |      | <br>1,1,1 |      | 15.50 |     | nanan. | nn. |     | nanan. | tining. | anan | ann.   | 1,1,1,1 | 10.00 | 1,1,1,1, | 1,1,1,1   | . 1. 1. 1. | 5.55  | nana     | ananan | 10000 | 1,1,1,1, | 1,1,1,1, | 10.00  |      | nana. |
| 20000     |              | 000        |                  |   |   | 000     |         |                    |         |      |       |        |           |        |           |           |   |       |            |       |            |              |           |           |   | 000       |     |        |        |      | 200   |           |         |        |      |      |     |      |           |      |       |     |        |     |     |        |         |      |        |         |       |          |           |            | 200   |          |        |       |          |          |        |      |       |
|           | _            |            | : : : : <u>:</u> | _   |   |         |         |                    |         |      |       |        |           |        |           |           |   |       |            |       |            |              |           |           |   |           |     |        |        | -000 | 400   |           |         | 400    |      | 400  | 400 | 100  |           |      |       |     | _      | _   | ,   |        | ~       |      | 3.3.3. |         | )     | •        | ~         | )          | -     |          |        | 77.77 | 777      | 777      |        | 77.7 | _     |
| 11        | "            | ΔΙ         | . A              | m   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |         | ς:      | Δ                  | MI      | ) (  | 4     | )/I    | ЛN        | ЛІ     | IΝ        | JI /      | • | _     | : 1        | < 1   | •          | ) <i> </i> - | - '6      | •         |   | 000       |     |        |        |      | 200   |           |         |        | 200  |      |     |      | <br>200   |      | -00   |     | 6,     | 21  | ۸4  |        | 807     | /    |        | 200     | h     | יכי      | - 4       | . х        | 11)   | <i>(</i> | -000   |       |          |          | 0.00   |      | (1)   |
| , ,       | , ,          | ~~         |                  | ~   | UL                                      | - 1     | J       | ,,,,               | T.L     | , ,  | _     | ,,,    | 1444      |        | ,,,       | ,,,,      |   |       | , ,        | 1     |            | ,,           |           | ,         |   |           |     |        | 200    |      |       |           |         | 200    |      |      |     |      |           |      | 100   |     | ν,     | -   | ~   | ,,,,   | · •     |      |        |         | J     | ,        | ~~        | ,,,        | · ·   |          | 100    |       |          |          |        |      | J     |
|           |              |            |                  |   |   |         |         |                    |         |      |       |        | خ         | خ      | خ         | خ         | ن خ                                     |       |            |       |            |              |           |           |   |           |     |        |        |      |       |           |         |        |      |      |     |      |           |      |       |     |        |     |     |        |         |      |        |         |       | ن خ      |           |            |       |          |        |       |          | _        | ن خ    |      |       |
|           |              |            |                  |   |   |         |         |                    |         |      |       |        |           |        |           |           |   |       |            |       |            |              |           |           |   |           |     |        |        |      |       |           |         |        |      |      |     |      |           |      |       |     |        |     |     |        |         |      |        |         |       |          |           |            |       |          |        |       |          |          |        |      |       |

| PUBLIC HEALTH   | £<br>Target | £<br>Outturn | £<br>Variance |
|---|-------------|--------------|---------------|
| <u>2013/14 KLOE's</u><br>PH/H/1 - Removal of Base Budget Contribution | 225,444     | 225,444      | 0             |
| Cross Cutting KLOE - Mobile Phone Review CC/SS/7                      | 2,139       | 2,139        | 0             |
|   | 227,583     | 227,583      | 0             |

| PUBLIC | HEALT         | H DIREC | TORATE S | UMMARY |         |           |
|--------|---------------|---------|----------|--------|---------|-----------|
|        |               |         |          |        |         |           |
| KL0E's | on targ       | et      |          |        | 227,583 | 227,583 0 |
| KLOE's | not on        | target  |          |        | 0       | 0 0       |
|        |               |         |          |        |         |           |
| TOTAL  | <b>PUBLIC</b> | HEALTH  | l KLOE's |        | 227,583 | 227,583 ( |

#### **CORPORATE SERVICES**

| FINANCE, PROPERTY & INFORMATION SERVICES                                   | £<br>Target | £<br>Outturn | £<br>Variance |
|--|-------------|--------------|---------------|
| 2013/14 KLOE's   | raiget      | Outturn      | variance      |
| F&P/FBS/11 - BSS restructure   | 323,000     | 323,000      | 0             |
| F&P/FBS/13 - Shared Services - Reduced 3rd Party Costs                     | 50,000      | 50,000       | 0             |
| F&P/FBS/15 - Late Payment Administration Fees                              | 25,000      | 25,000       | 0             |
| F&P/FBS/16 - Transfer BSS Contact Centre to Barnsley Connects              | 50,000      | 50,000       | 0             |
| F&P/FBS/17 - E Delivery of Postal Remittances                              | 20,000      | 20,000       | 0             |
| F&P/FBS/18 - Technical Services Restructure                                | 25,000      | 25,000       | 0             |
| F&P/IARM/1 - Divisional Restructure  | 81,000      | 81,000       | 0             |
| F&P/BT/1 - Review of Benefits Service                                      | 12,010      | 12,010       | 0             |
| F&P/BT/2 - Review of Taxation Service                                      | 43,951      | 43,951       | 0             |
| F&P/BT/3 - Review of Welfare Rights Service                                | 94,886      | 94,886       | 0             |
| F&P/BT/4 - Increase in court costs   | 50,000      | 50,000       | 0             |
| F&P/BT/6 - Review of Customer Services & Support Service                   | 9,617       | 9,617        | 0             |
| F&P/BT/7 - Review of Fairer Charging & Residential Assessment Service      | 59,691      | 59,691       | 0             |
| F&P/PP/14 - Reduction in Asset Management Service Provided by NPS          | 50,000      | 12,500       | 37,500        |
| F&P/PP/15 - Reduced Support to Back Office Functions                       | 53,290      | 53,290       | 0             |
| F&P/PP/16 - Reduced Property Condition Surveys and Subscriptions           | 13,500      | 13,500       | 0             |
| F&P/PP/12 - Reduced Staffing - Corporate Mail Room                         | 58,000      | 58,000       | 0             |
| F&P/PP/13 - Energy Efficiency Reductions                                   | 100,000     | 100,000      | 0             |
| CE/IS/1&6 - Merged review of information, management & technology acros    | 203,000     | 203,000      | 0             |
| CE/IS/3 - VFM Review of Bull Contract                                      | 180,000     | 180,000      | 0             |
| CE/IS/14 - Rationalisation of managed Multi Functional Device (MFD) printe | 125,130     | 125,130      | 0             |
| CE/IS/15 - Desk Top Asset Review   | 50,000      | 50,000       | 0             |
| Cross Cutting KLOE - Car use policy & carbon reduction CC/TR/2             | 3,632       | 3,632        | 0             |
| Cross Cutting KLOE - Repairs & Maint CC/PR/2                               | 54,000      | 54,000       | 0             |
| Cross Cutting KLOE - Mobile Phone Review CC/SS/7                           | 1,739       | 1,739        | 0             |
| Cross Cutting KLOE - General T&C's CC/TC/3                                 | 12,894      | 12,894       | 0             |
|  | 1,749,340   | 1,711,840    | 37,500        |
| <del>-</del>   | 1,7 10,0 10 | 1,7 1 1,0 10 | 07,000        |
| LEGAL & GOVERNANCE   | £           | £            | £             |
| LEGAL & GOVERNANCE   | Target      | Outturn      | Variance      |
| 2013/14 KLOE's   | raiget      | Outturn      | variance      |
| BS/DS/7 - Reconfigure Management arrangements - Governance & Membe         | 63,500      | 63,500       | 0             |
| CE/CGU/1 - Rationalise Overall Members Support arrangements                | 10,780      | 10,780       | 0             |
| CE/CGU/2 - Suspend Participation in National Graduate Development Progr    | 13,467      | 13,467       | 0             |
| Cross Cutting KLOE - Car use policy & carbon reduction CC/TR/2             | 1,080       | 1,080        | 0             |
| Cross Cutting KLOE - Mobile Phone Review CC/SS/7                           | 802         | 802          | 0             |
| Oross outling REGE Wobile Frioric Fleview Go/GG/7                          | 002         | 002          | O             |
|  | 89,629      | 89,629       | 0             |
| HUMAN RESOURCES, COMMUNICATIONS AND PERFORMANCE & PA                       | £           | £            | £             |
| _  | Target      | Outturn      | Variance      |
| <u>2013/14 KLOE's</u>  |             |              |               |
| CE/HR/2 - Review of Directorate support                                    | 23,000      | 23,000       | 0             |
| CE/HR/3 - Review of Health, Safety & Emergency Resilience including Welll  | 26,000      | 26,000       | 0             |
| CE/HR/4 - Review of Performance & Development Division including Rewar     | 15,000      | 15,000       | 0             |
| CE/PP/1 - Divisional Restructure   | 52,630      | 52,630       | 0             |
| Cross Cutting KLOE - Car use policy & carbon reduction CC/TR/2             | 180         | 180          | 0             |
| Cross Cutting KLOE - Mobile Phone Review CC/SS/7                           | 265         | 265          | 0             |
|  | 117,075     | 117,075      | 0             |
| <del>-</del>   | 117,073     | 117,073      |               |
|  |             |              |               |

| CORPORATE     | <b>SERVICES SUMM</b> | <u>IARY</u> |             |                 |
|---------------|----------------------|-------------|-------------|-----------------|
|               |                      |             |             |                 |
| KLOE's on tar | raet                 |             | 1 906 044 1 | 906 044 0       |
|               |                      |             | FO 000      | 10 500 27 500   |
| KLOE's not or | <u>ı target</u>      |             | 50,000      | 12,500 37,500   |
|               |                      |             |             |                 |
| TOTAL CORP    | ORATE SERVICES       | S KLOE'S    | 1,956,044 1 | ,918,544 37,500 |

#### **CORPORATE - CROSS CUTTING KLOE's**

|                                       | £       | £       | Ĺ        |
|---------------------------------------|---------|---------|----------|
| KLOE's on target                      | Target  | Outturn | Variance |
| CC/TC/3 Other T&C's                   | 237,106 | 237,106 | 0        |
| CC/TR/2 Car Use Policy                | 50,354  | 50,354  | 0        |
| CC/TR/3 Introduction of Eco Engine    | 3,000   | 3,000   | 0        |
| CC/SS/7 Review of Mobile Phone Policy | 38,102  | 38,102  | 0        |

KLOE's not on target

N/A

| <b>CORPORATE - CROSS</b> | CUTTING SUMMARY                |   |
|--------------------------|--------------------------------|---|
|                          |                                |   |
| KLOE's on target         | 328,562 328,562                | 0 |
| KLOE's not on target     | 0 0                            | 0 |
|                          |                                |   |
| CORPORATE CROSS          | CUTTING KLOE's 328,562 328,562 | 0 |

| <b>OVERALL KLOE SUMM</b> | <u>ARY</u>               |       |
|--------------------------|--------------------------|-------|
|                          |                          |       |
| KLOE's on target         | 15,348,246 15,348,246    | 0     |
| KLOE's not on target     | 330,000 42,500 28        | 7,500 |
|                          |                          |       |
|                          | 15,678,246 15,390,746 28 | 7,500 |

2013/14 KLOE Savings 15,628,246 2012/13 KLOE Savings 50,000 15,678,246